Hurricane Michael Preparation and Response

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Traditional Media



 Three press releases were sent to advise the press and stakeholders of important developments, recovery efforts and Catastrophe Response Center locations.



• Pre-storm preparation and response readiness information was provided to reporters before landfall for news articles across the state.

Website



- Website traffic on Michael-related pages remained steady from October 7 through October 21
 - There were 113,241 visits to the Public website.
 - This was the first storm after the launch of online claims reporting via myPolicy
 - 138 claims were reported through myPolicy from October 9 through October 23
 - The myPolicy page had the highest page views during the time period
 - 12,295 hits, with a high of 1,151 visits on 10/15





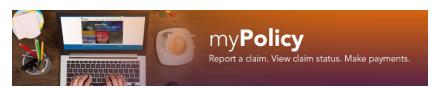
Website



- Regular updates were made to the Citizens website to keep policyholders informed of Citizens recovery efforts and CRC locations and other recovery resources.
- Banners and grid items were posted to quickly get customers agents and adjusters to the information they needed without searching.







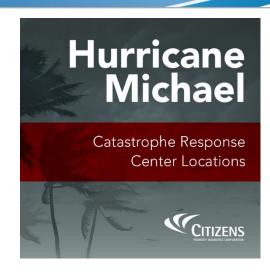




Digital media



- Targeted emails were leveraged to ensure customers and agents were both prepared and informed about storm-related and recovery activities
 - A total of 12 emails were sent throughout September with over 38,473 recipients





- Social media posts were used to help promote storm preparedness, CRC location notifications and local recovery resources
 - Messaging for this storm focused on relaying critical local emergency management and public safety information
 - Channel traffic remained high prior to and immediately following the storm. Citizens' Twitter accounts amassed 156,200 impressions and 175 percent post reach increase on Facebook.

Radio



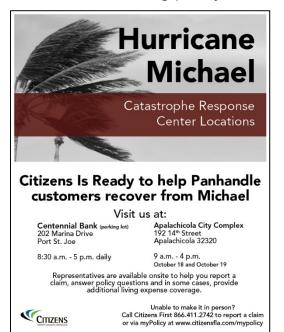
- Immediate post-storm radio advertising during the week of October 12-18 encouraged hurricane recovery safety, claims reporting avenues and notified listeners of resource information in key markets: Apalachicola, Fort Walton Beach, Panama City, Pensacola and Tallahassee. Spots ran eight times per day in rotation for the week.
 - Further post-storm messaging was refined to target the Panama City market during the week of October 18-25.
 Messaging shifted to promote fraud awareness and available claims reporting methods. The updated spots ran eight times per day in rotation for the week.
 - Live announcements were made on heavy rotation on both Oyster Radio (WOYS - Franklin / Gulf / Wakulla County) and 92.5 WPAP (Panama City) for the CRC locations in the Panhandle all day Thursday, October 18.
- Messaging through the Florida Public Radio Emergency Network was leveraged in the Pensacola and Tallahassee markets to broadcast information post-storm landfall to encourage customers to Call Citizens First through the toll-free number or online via myPolicy.
 - This messaging change was included in the sponsorship agreement which started in May 2018 and runs through May 2019.



Outreach



- Print materials were leveraged in the Panhandle through a variety of means to advertise CRC locations and provide claims reporting avenues and help curb potential fraud.
 - Yard signs were placed in neighborhoods and surrounding communities where the CRCs were located
 - Informational flyers were shared with local businesses, legislative offices and community relief organizations
 - Door hangers were developed as an additional communications touchpoint for field staff to make contact with customers in affected areas using policy data to locate insured properties near the CRC sites







help get you back on your feet. Experiencing a loss is stressful. Reporting a claim should not be.

Reporting a Claim? It is helpful to have the following information handy, if possible:

- Your policy number
- Your contact information, including any temporary addresses or phone numbers where you can be reached
- Damage description and photos or videos

If you don't have this information, don't worry. We can still help you navigate the claims process. Citizens representatives are available 24/7 to handle claims calls at 866.411.2742. You can also report claims online through myPolicy, www.citizensfla.com/mypolicy.

Education



- Education materials were created to assist agents and customers with their understanding of post-storm coverage questions and claim handling procedures.
 - Brochures were an important part of the recovery efforts providing additional information for customers impacted by Hurricane Michael
 - 4,400 total brochures were sent to field operations
- FAQs were revised and published on the website to provide immediate answers to Hurricane Michael claims questions.
- Statistics and claim-related information has been shared with industry stakeholders, the Office
 of Insurance Regulation and legislative partners as part of Citizens' ongoing efforts to help
 customers recover.











Legislative and Cabinet Affairs

- Partnered with elected officials at all levels in the impacted areas to identify the best sites for our CRC locations. Special assistance was provided by:
 - Representative Halsey Beshears
 - Representative Brad Drake
 - Representative Clay Ingram
 - City Manager Ron Nalley (Apalachicola)
 - Sheriff A.J. Smith (Franklin County)
 - Tax Collector Rick Watson (Franklin County)
- All of these external partners also used our press releases and social media posts on their own accounts to provide even greater awareness of Citizens' presence in the impacted area.



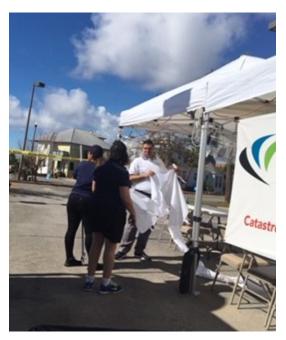




Legislative and Cabinet Affairs

- Leveraged relationship with Walmart/Sam's Club to secure Panama City CRC site which evolved into staging site for the CFO Patronis' Insurance Village.
- Worked in conjunction with GIS team to produce heat maps illustrating policy count and claims volumes in Senate/House districts in the impacted area.
- Participated in daily situation calls produced by the State Emergency Operations Center.







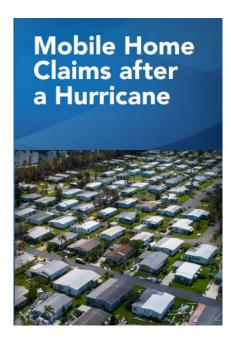
Mobile Home support



Due to the nature of policy distribution in the Panhandle, specific information was developed in support of
mobile home policies. A new brochure detailing standard coverages and the claims process for mobile
homes was developed for use at our CRCs, mailing inserts for claims letters and available for agents to
use in their office. This brochure was added to our learning library and featured on storm related pages on
the website for maximum reach. A copy has been provided with your meeting materials.

Citizens identified mobile-home manufacturers and retailers making discounts and other incentives available for mobile/manufactured home purchases to people affected by Hurricane Michael. A letter was developed and mailed to impacted customers to help them with recovery efforts. An electronic version is available on the Hurricane Michael recovery page and a paper copy has been provided with your meeting

materials.

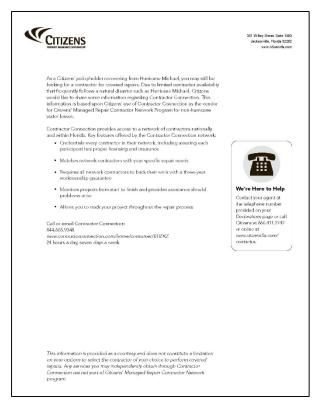






Homeowner repair support

 Citizens also reached out to Contractor Connection, the vendor for the Managed Repair Contractor Network Program, to develop a letter to mail out to impacted customers to help them with recovery efforts. The letter outlines key features of the Contractor Connection network and provide contact information for customers to get in touch with repair resources. A copy has been provided with your meeting materials.



Lessons Learned



Like Hurricane Irma, Hurricane Michael provided several storm-specific challenges for our teams on deployment. Panhandle geography is much different than other areas in Florida, with dense forests and a more rural population. The initial post-storm damage after Michael was more acute based on the intensity of the storm when it made landfall in Florida with sustained Category 4 winds and storm surge.

Establishing reliable connectivity with our teams was made more challenging due to cellular carriers losing towers, cable networks being disrupted and limited roadway access to the hardest hit areas. The same connectivity issues created barriers for our messaging to reach customers. We went back to traditional media to promote our locations through yard signs, flyers at grocery stores and community centers, and live radio spots when stations were operational.

Our observations from this storm will be shared with other divisions in the organization as we review our catastrophe plan and update for 2019. The assets developed during Hurricane Michael response will be included in our deployment kits moving forward and can be produced quickly and efficiently if they are needed after teams have been sent to the field. We also will recommend going forward that our response kits include hot spot devices from multiple carriers in the event one system is down and we need another network to broadcast over.