2024 Hurricane Season Debrief

Jay Adams, Chief Insurance Officer Consumer Services Committee June 11, 2025



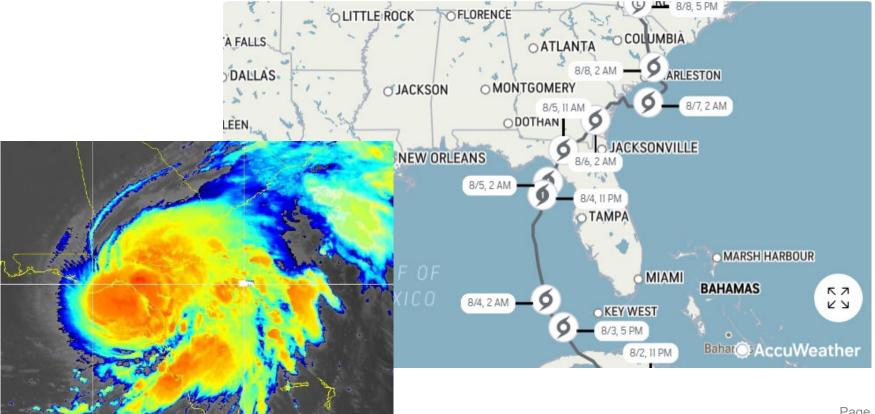
Data as of 04-16-25





Hurricane Debby

- Hurricane Debby Landfall
 - August 5, 2024
 - Cat 1 with 80 MPH winds
 - Steinhatchee in Taylor County





Hurricane Debby Claim Metrics

	Commercial	Personal	Total	
# New Claims	16	3,120	3,136	
# Closed Claims	14	2,902	2,916	
Total Incurred	\$718,343	\$32,612,750	\$33,331,094	
% Closed w/ Pay	7.1%	34.1%	34.0%	
% Closed w/o Pay	92.9%	65.9%	66.0%	
% Reported Self	31.3%	63.7%	63.6%	
% Reported Rep	12.5%	19.4%	19.4%	
% Reported Other	56.3%	16.9%	17.1%	



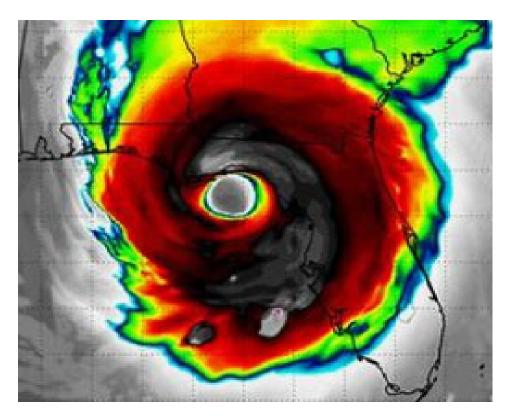
Hurricane Debby Top 10 Counties

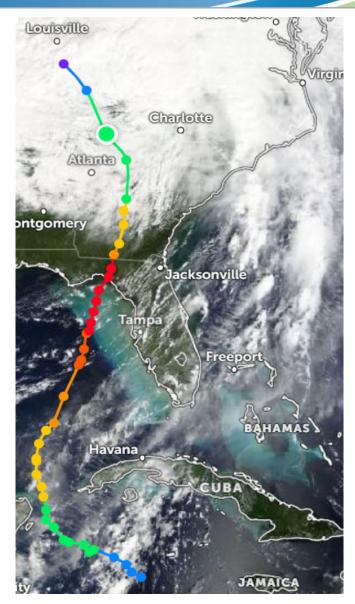
County	% of Claims
Pinellas	18.9%
Sarasota	18.4%
Miami-Dade	9.2%
Broward	7.0%
Hillsborough	7.0%
Duval	6.6%
Pasco	4.0%
Manatee	3.1%
Hernando	2.6%
Marion	2.6%



Hurricane Helene

- Hurricane Helene Landfall
 - September 26, 2024
 - CAT 4 with 140 MPH winds
 - Near Perry in Taylor County







Hurricane Helene Claim Metrics

	Commercial	Personal	Total
# New Claims	184	15,382	15,566
# Closed Claims	173	14,509	14,682
Total Incurred	\$3,532,280	\$135,882,306	\$139,414,586
% Closed w/ Pay	17.3%	35.0%	34.8%
% Closed w/o Pay	82.7%	65.0%	34.8%
% Reported Self	36.4%	78.5%	78.0%
% Reported Rep	4.4%	5.8%	5.8%
% Reported Other	59.2%	9.2%	9.7%



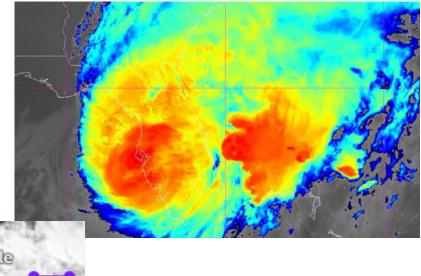
Hurricane Helene Top 10 Counties

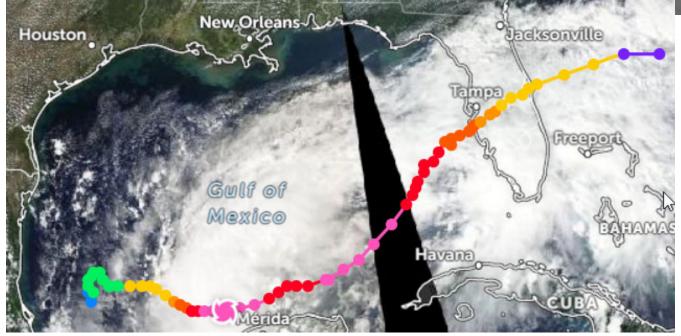
County	% of Claims
Pinellas	34.8%
Pasco	9.3%
Hillsborough	9.0%
Sarasota	5.8%
Miami-Dade	5.2%
Manatee	5.1%
Duval	3.3%
Hernando	3.2%
Broward	2.6%
Charlotte	2.6%



Hurricane Milton

- Hurricane Milton Landfall
 - October 9, 2024
 - CAT 3 with 120 MPH winds
 - Siesta Key in Sarasota County







Hurricane Milton Claim Metrics

	Commercial	Personal	Total	
# New Claims	580	63,170	63,750	
# Closed Claims	549	56,603	57,152	
Total Incurred	\$46,718,766	\$994,429,756	\$1,041,148,522	
% Closed w/ Pay	40.9%	59.2%	59.1%	
% Closed w/o Pay	59.0%	40.8%	41.0%	
% Reported Self	35.0%	77.9%	77.5%	
% Reported Rep	7.6%	9.1%	9.1%	
% Reported Other	57.4%	12.9%	13.4%	



Hurricane Milton Top 10 Counties

County	% of Claims
Pinellas	25.2%
Hillsborough	17.0%
Manatee	9.8%
Sarasota	9.1%
Pasco	5.5%
Volusia	4.0%
Orange	3.3%
Polk	3.1%
Saint Lucie	2.5%
Hernando	2.4%

2025 Catastrophe Planning Update





Cat Plan Administration

- Catastrophe response planning is an enterprise-wide collaboration with all departments at Citizens
- The plan identifies roles and responsibilities per business unit while establishing the operational framework for our response
- Catastrophe Operations is responsible for planning, testing and coordination of the overall Catastrophe Plan



Catastrophe Response Phases

Catastrophe Response Phases - Tropical Storm and Hurricane					
Phase Event		Timing			
1	Preparedness	Annual pre-season preparation	Dec 1 - March 31		
2	Monitor	An invest or disturbance has been identified by the National Oceanic and Atmospheric Association (NOAA)			
3	Activation A tropical storm/hurricane watch/warning is issued for any part of the state Landfall First 24-48 hours after a named storm makes landfall		April 1 - TBD		
4					
		First Response	First 30 days following landfall		
5	5 Recovery	Sustained Response	30 days - 6 months following landfall		
		Closing Response	6 months - 2 years following landfall		



Catastrophe Testing

- Catastrophe Response Center Exercise
 - Equipment readiness
 - Staff training/preparation
- First Notice of Loss Call Center stress test
 - Recruitment and training of new resources
 - Overall organizational responsiveness
 - Meeting Service Level at 80% calls answered within 20 seconds or less



Catastrophe Testing

- Virtual Deployment for Independent Adjusters (IA)
 - Changed on-boarding mid-storm in 2024
 - Pushed more responsibility to IA Firms
 - Goal is determining maximum number of adjusters who can be on-boarded per day
- Systems load testing
 - Ensure systems can handle increased volume of claims and user activity in a large event



GIS Tool

- Enhancing the tool so that it can be configured and used on any catastrophe in the future when aerial imagery is captured
 - Enables importing data for smaller wind and hail events
- Data is loaded by Corporate Analytics as storm advisories are released
- Tool incorporates multiple layers of data from the National Hurricane Center to include the cone of uncertainty, possible storm surge and windspeed probabilities



GIS Tool

 Damage assessment layer from the National Weather Service

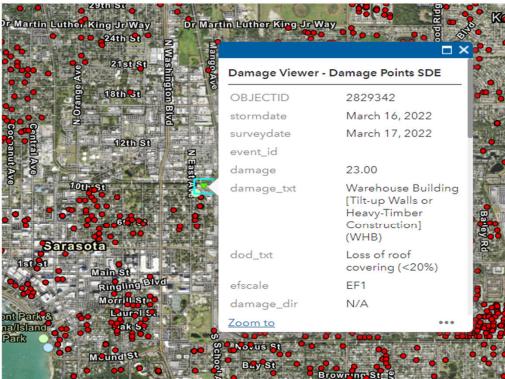
Damage Viewer



Welcome to the National Weather Service Damage Assessment Toolkit. Data on this interface is collected during NWS Post-Event Damage Assessments.

Feature Layer by nws.dat_noaa

Created: Jun 29, 2020 Updated: May 5, 2021 Vi





Resource Calculator

- Tool used to predict the number of Independent Adjuster resources that may be need to respond to an event
- Reporting is contained in a Power BI dashboard
- Output will contain multiple scenarios based on the potential number of claims received
 - AIRLossEstimate provides claims data based on similar paths of the storm
 - Contains forecasts on claims count, predicted financial impacts and potential surplus calculations



Resource Calculator

 Policy in force data is merged with storm relevant data to provide a range for claim count probabilities used to determine resource needs

County Select all Alachua	County	PLA Claim Count 70% Prob (Bad)	PLA Claim Count 40% Prob (Worse)	PLA Claim Count 5% Prob(Major)
□ Baker	Alachua	0	11	699
□ Bay □ Bradford	Baker	0	2	239
□ Brevard	Bay	0	0	310
☐ Broward	Bradford	0	4	238
□ Calhoun	Brevard	750	4601	10575
☐ Charlotte	Broward	7506	58295	85484
□ Citrus □ Clay	Calhoun	0	0	34
□ Collier	Charlotte	56	1077	5256
□ Columbia	Citrus	2	566	3016
□ DeSoto	Clay	0	85	721
□ Dixie □ Duval	Collier	69	1612	4479
□ Escambia	Columbia	0	2	285
□ Flagler	DeSoto	6	132	257

Claims at 70% Probability
21549
Claims at 40% Probability
213441
Claims at 5% Probability
505157



Catastrophe Response Reporting

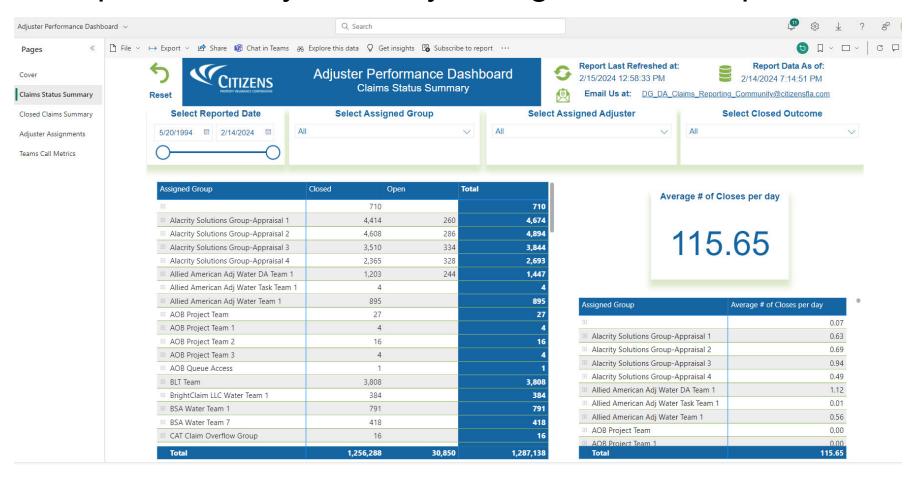
- Reports converted to Power BI which is accessible by all catastrophe leadership
 - Catastrophe Dashboards
 - Claims Milestone reporting
 - Policy In Force by County
- Catastrophe Scorecard has been implemented that represents day over day changes in the response





Catastrophe Response Reporting

 Catastrophe Scorecard has been implemented that represents day over day changes in the response





Remote Office Options

- Three mobile offices allow for multiple locations
- Claims Service Vehicle
- Operates as a remote strike zone office capable of supplying connectivity up to 100 adjusters



Questions



Administrative Services Catastrophe Planning Update

Consumer Services Committee

Jeremy Pope Chief of Administrative Services



Catastrophe Communications



Citizens Is Ready



- Communications consults and collaborates with teams across the organization year-round to bring attention and awareness to effective disaster preparation via the #CitizensIsReady campaign
- Several messaging channels are used for this effort, including:
 - Agent bulletins, emails, and webinars
 - Citizens' website
 - Florida Public Radio/Florida Public Radio Emergency Network (FPREN)
 - Policyholder emails
 - Press Releases
 - Quarterly Policyholder newsletter
 - Social media
 - Targeted text messaging





Information and Education











Storm Season Monitoring

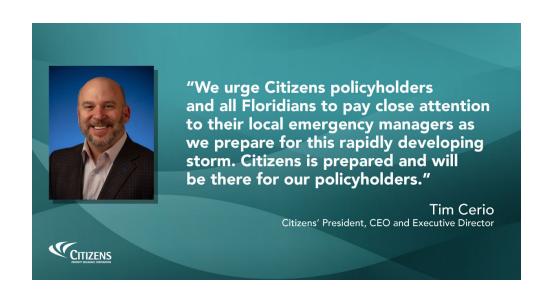


- Communications provides comprehensive storm monitoring and alert notification related communications throughout hurricane season.
- The process is enhanced with a software robot.
 - The bot assists with initiating the policy binding authority process when the National Hurricane Center issues a tropical cyclone watch or warning for any part of Florida.
 - Activities include suspending/resuming binding within PolicyCenter, sending communications to agents, and posting website alerts
- Messaging posted to Citizens' social media channels along with storm tracking, resharing of local resources and preparation updates

Pre-Storm Messaging



- At the start of hurricane season, Communications sends emails to agents and policyholders to remind them of timely season-specific preparations and available resources.
- When forecasts start to indicate storm impacts for the state of Florida,
 Communications partners with Media Relations to issue a press release to reiterate the importance of storm preparation.







Catastrophe Response Messaging

 Communications collaborates with Insurance Operations, Catastrophe Response Operations, and Public Affairs to prepare response center announcements



#ContactCitizensFirst

#CitizensIsReady



Connect with Citizens





- Communications is focused on connecting with customers where they're at and in a format they're most comfortable with.
- Timely information and updates are shared through email, texts, posted to the website and shared on social media channels.



Post-Storm Support

- Post-storm communications are essential to recovery efforts and help provide resources when they are needed most
- Communications and Public Affairs work with state partners, relief organizations, and community officials to share timely storm relief information



Consumer Response





Catastrophe Response Center (CRC)

Catastrophe Deployment

The Catastrophe Response Center (CRC) is a fully functioning remote office, equipped with necessary supplies and technology, including mobile generators and satellites for cell phone and internet connectivity.

- Employee volunteers support each deployment site.
- The deployment location and response team(s) may vary based on the policies in force (PIF) and the severity of the storm.
- A mobile pop-up is available if a smaller set-up is needed.

File a First Notice of Loss (FNOL)

Verify Coverage

Issue Additional Living Expense (ALE) Disbursements



First Notice of Loss (FNOL) Call Center

First Notice of Loss (FNOL) Call Center

FNOL Call Center support consists of external contracted call center providers across multiple vendors and geographical locations.

Available 24x7x365

Fully functional within 72 hours of a catastrophe declaration.

Support through a combination of onsite call centers and remote working models.

Supported by 6 awarded vendors, along with an additional 10 supplemental vendors.





April 11 - CRC

Full set-up and tear-down of the CRC site by employee volunteers

Simulated a CAT event by:

- Utilizing an online queueing system
- Role-playing various policyholder scenarios
- Testing check writing printers



FNOL Call Center Stress testing with primary vendor:

- Overall responsiveness throughout testing
- Ensured sufficient staffing levels as they relate to call capacity needs
- Observed/confirmed the effectiveness of onboarding and training
- Identified and documented any opportunities/challenges
- Testing of two contingent vendors is slated for July







Catastrophe Preparedness Highlights



Volunteer Training

 146 employee volunteers trained and willing to be deployed to support CAT response.



Catastrophe Testing

- Mock CRC testing was completed on April 11th, including policyholder scenario testing.
- Stress testing with the primary FNOL vendor was conducted on April 25th.



Call Center Outsourcing

 Renewal contracts secured with supplemental vendors for additional CAT capacity.



Consumer Outreach and Engagement

Catastrophe Response Centers / Insurance Villages						
Storm Name # Insureds Served FNOL Filed # ALE Checks Issued ALE						
Hurricane Debby	25	11	1	\$ 600		
Hurricane Helene	769	455	331	\$ 1,166,047		
Hurricane Milton	2747	1,900	1,078	\$ 3,863,761		
Totals	3,541	2,366	1,410	\$ 5,030,408		

FNOL Call Center							
Storm	orm Calls Received Service Level Average Speed Resources of Answer Trained		Outbound Calling Campaign	Reporting Dates			
Hurricane Debby	5,175	95%	6 Seconds	46	N/A	8/4 - 8/11/24	
Hurricane Helene	18,402	89%	24 Seconds	419	N/A	9/26 - 10/5/24	
Hurricane Milton	59,532	98%	3 Seconds	1,850	30,973	10/9 - 10/20/24	
Totals	83,109	95%	8 Seconds	2,315	30,973		











