# Agency Management Services Update

June 11, 2025

Carl Rockman, Vice President, Agency & Market Services







Current /	Current Agent and Agency Counts vs. YE 2024					
	Apr-25	Dec-24	Net Change			
Agencies	5,760	5,822	(62)			
Agents	13,528	12,532	996			
LCRs	4,691	3,111	1,491			

Current Tricou	Inty Agent and Ag	ency Counts vs. YE	E 2024
	Apr-25	Dec-24	Net Change
Agencies	2,385	2,385	0
Agents	4,690	4,384	306
LCRs	1,617	1,112	505

		Agency S	egmentation			
		Apr-25			Dec-24	
Tiers	Total Agencies	Total PIF	% of Overall PIF	Total Agencies	Total PIF	% of Overall PIF
Tier 1 (2,000+ PIF)	28	167,241	20.6%	36	208,454	22.3%
Tier 2 (500-1,999 PIF)	248	209,262	25.8%	307	257,671	27.5%
Tier 3 (200-499 PIF)	691	211,625	26.1%	798	245,409	26.2%
Tier 4 (50-199 PIF)	1,678	176,998	21.9%	1,725	182,869	19.5%
Tier 5 (49 or less PIF)	2,622	44,858	5.5%	2,442	41,752	4.5%
Tier 6 (0 PIF)	493	0	0.0%	514	0	0.0%

Note: 54% of Citizens agencies have fewer than 50 policies in force.

Data as of 4/30/25



#### Performance Violations (PV) Program Update

	Performance Violation Key
Ineligible Risk	Submitting insufficient documentation to establish that the risk meets Citizens' eligibility requirement (no offer of coverage or the 20% rule)
Uninsurable Risk	Submitting an application for a risk that is uninsurable as defined in the Personal Residential Multi Peril (PR-M) and Personal Residential Wind-Only (PR-W) manuals
Premium Posted on Unbound Risk or Failure to Provide Premium Finance Company Contract	The agent/agency posted a premium on an unbound new-business submission prior to Underwriting review and approval, regardless of the final determination of eligibility and/or insurability, or the premium finance company contract was not submitted with the new-business submission or policy renewal.
Incorrect Application of Credits, Discounts or Surcharges; or Missing Signatures	<ul> <li>The agent/agency applied one or more of the following without proper documentation and resulted in a premium increase, or required signatures were missing:</li> <li>Documentation to support mitigation credits was not submitted, or insured signature was missing.</li> <li>Documentation to support protective device discount (i.e., alarm, sprinkler) was not submitted.</li> <li>Acceptable proof of prior insurance was not submitted.</li> <li>Insured or agent signature was missing on application.</li> </ul>

			Annual Perforn	nance Violation	Summaries		
Year	Total Submissions	Annual PV Total	% Total Submissions w/ PV	Ineligible Risk	Uninsurable Risk	Premium on Unbound / PFC Contract Missing	Incorrect Credits / Missing Signatures
2021	391,604	19,830	5%	268	4,370	53	12,813
2022	613,559	12,430	2%	140	3,424	62	7,601
2023	576,229	18,147	3%	615	13,295	83	4,154
2024	392,948	15,191	4%	7912	2,987	60	4,232
2025	81,010	3,878	5%	1,845	842	15	1,176

Agen	ts Under:	
	3/31/25	4/30/25
Warning Notices	2,976	2,976
Suspensions	282	282
Terminations	0	0



#### Performance Violations (PV) Program Update

		202	5 Monthly Pe	rformance Vio	lation Count	S	
Month	Total Submissions	Monthly Total	% Total Submissions w/ PV	Ineligible Risk	Uninsurable Risk	Premium on Unbound / PFC Contract Missing	Incorrect Credits / Missing Signatures
January	20,983	1,113	3%	605	229	4	275
February	19,718	1,050	5%	594	185	4	267
March	19,560	950	5%	482	187	6	275
April	20,749	765	4%	164	241	1	359
Мау							
June							
July							
August							
September							
October							
November							
December*							
YTD Grand Total	81,010	3,878	5%	1,845	842	15	1,176

Data as of 4/30/2025



#### Late-Submission Violations (LSV) Program Update

Late-submission violations occur when all required documents are not submitted to Underwriting within 15 calendar days of the requested effective date on a bound-approved or bound-unapproved new-business submission.

Citizens sends a *Late Submission Alert for Required Documents* activity six business days after the effective date when required documents have not been uploaded or if upload has not been completed by selecting the **Submit** button. This activity warns that a late-submission violation will be incurred if the agent takes no action. A *Late Submission Alert for Required Documents* activity cannot be disputed.

	Annua	l Late-Sub	omission Violat	ion Summaries	
Year	New Submissions	Alerts	% Submissions w/ Alerts	Late Submissions	% Submissions w/ LSV
2021	391,604	81,399	21%	18,091	5%
2022	613,475	140,119	23%	19,644	3%
2023	576,229	144,194	25%	34,625	6%
2024	392,948	99,311	25%	21,522	5%
2025	81,010	21,519	27%	5,721	7%

Agen	ts Under:	
	3/31/25	4/30/25
Warning Notices	1,182	1,182
Suspensions	114	114
Terminations	0	0



#### Late-Submission Violations (LSV) Program Update

	2025 L	.ate-Subm	ission Violation	Counts	
Month	New Submissions	Alerts	% Submissions w/ Alerts	Late Submissions*	% New Submissions w/ LSV
January	20,983	5,093	24%	1,354	6%
February	19,718	4,937	25%	1,189	6%
March	19,560	5,631	29%	1,901	10%
April	20,749	5,858	28%	1,277	6%
Мау					
June					
July					
August					
September					
October					
November					
December					
YTD Grand Total	81,010	21,519	27%	5,721	7%

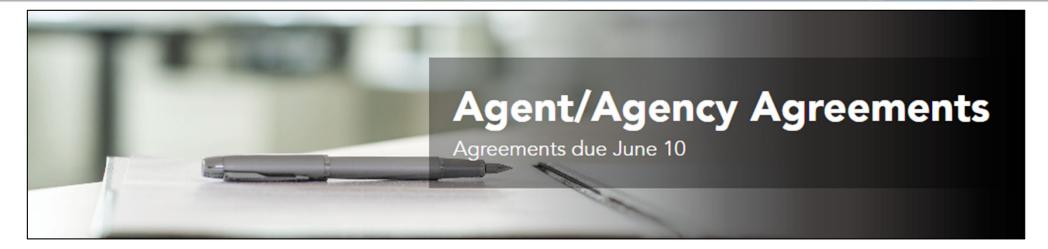
Data as of 4/30/2025

# Agency and Agent Appointment Agreement Changes





## Agent Agreements



WHO	<ul> <li>Agency Agreement: All Agency Principals (AP) (5,763)</li> <li>Agent Agreement: All Appointed Full and Limited Agents (13,201)</li> <li>Note: APs that are full or limited agent will need to sign two agreements</li> </ul>
WHY	We want all appointed agents on the same agreement so that we can better facilitate compliance to the agreement without waiting until renewal.
HOW	Agreements via DocuSign. Notice of Intent to Terminate from Salesforce.
	If an Agency Principal or agent does not sign their agreement their relationship with Citizens will terminate on June 10, 2025. Their Book of Business will move to another full agent within
CONSEQUEN	the same agency, need to be sold or will be brought to Citizens' internal agency.

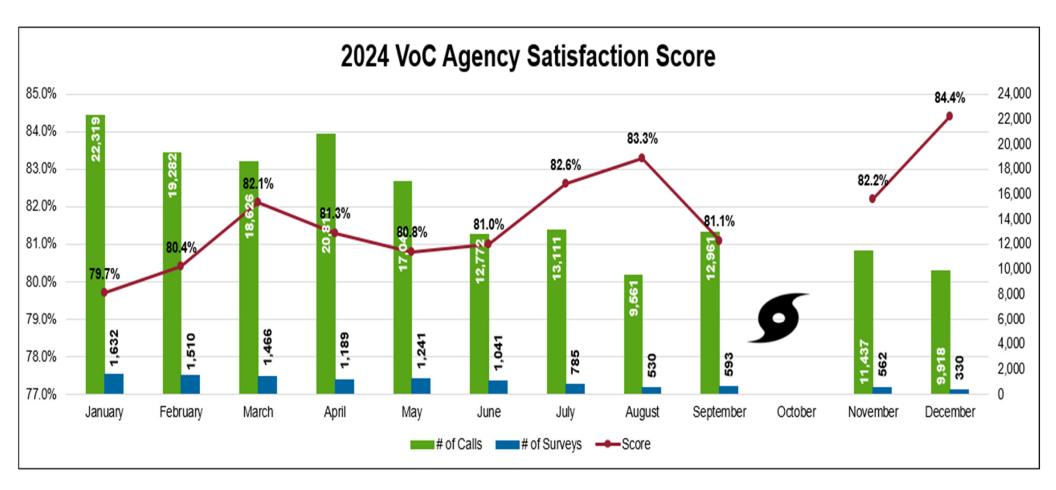


### Voice of the Customer (VoC)





Regarding your level of satisfaction with Citizens as an organization, please rate the service provided by your Citizens agent?





Regarding your level of satisfaction with Citizens as an organization, please rate the service provided by your Citizens agent?

