Citizens' AOB Strategy

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VP of Communications, Legislative
and External Affairs
September 29, 2016



AOB Strategy



- Public outreach and education
- Product changes
- Managed Repair/Emergency Services
- Legislative solutions



Call Citizens

First

Customers can

report a claim

24/7 with

Citizens' toll-free

Claims hotline

866.411.2742

CITIZENS

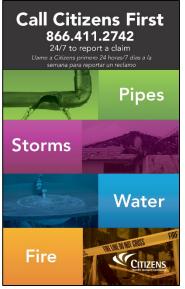
Call Citizens First

Reporting a Claim in

Four Easy

CITIZEN:















Call Citizens First

Under the overarching message theme of *Call Citizens First*, which encourages to policyholders and agents to make Citizens their first call when they have a potential claim, Citizens is using traditional and social media, agent trainings and direct mail pieces to educate all audiences about:

- o Policy language changes
- o New project launches
- o Rate impacts
- o Fraud awareness.
- Landing pages for the campaign appear on both the public and agent websites to provide a one-stop shop for Call Citizens First materials.
- A media kit was developed at the launch of the Call Citizens First campaign for stakeholders and media outlets. Additional media kits are in development which will feature campaign messaging.
- Direct-mail postcards were sent to Miami-Dade HO-3 policyholders with a *Call Citizens First* magnet as a reminder of the Citizens claims reporting procedure. Based on agent feedback, the response has been overwhelmingly positive.



Product Change Communications

Water Loss

Summary of Changes - Office of Insurance Regulation (OIR) Water-Loss Filing

- Amended policy docur access the filing docum box on the Quick Sear
 - FCP 16-02737 (PR

Notification of Contract Changes



 FCP 16-02738 (PR Changes to Policy Language that Impact Claim Payments and Coverage

> The Florida Office of Insurance Regulation (OIR) has approved new policy language in the following policy types for new business and renewal policies effective on or after July 1, 2016:

- Citizens Homeowners 3 Special Form (CIT HO-3)
- Citizens Homeowners 6 Unit-Owners Form (CIT HO-6)
- Dwelling Property 3 Special Form (CIT DP-3)

ATTENTION

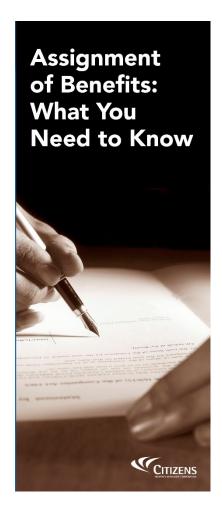
Citizens Policy

Call Citizens First at 866.411.2742 as so become aware of or suspect damage to Recent policy changes affect payment fo measures and permanent repairs following

Call Citizens First!

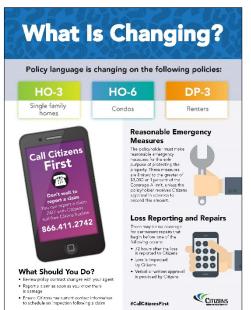
Recent policy changes may affect payment for emergency measures and permanent repairs. Limited coverage is available for reasonable emergency measures made without Citizens' approval, but Citizens must be notified in a timely manner before permanent repairs begin. Contact your agent or review your policy for more information.





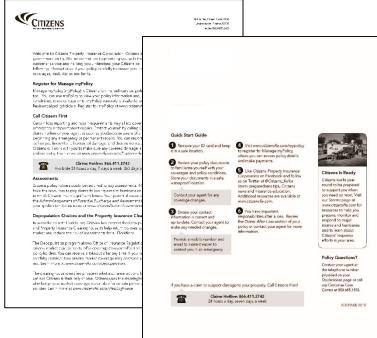


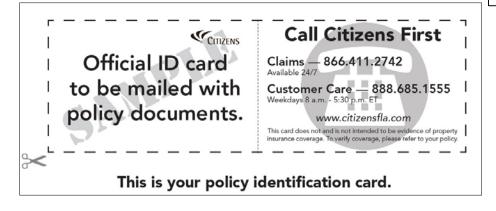
Product Change Communications













Product Change Communications

A summary of Changes to Policy Language that Impact Claim Payments and Coverage was published on www.citizensfla.com, along with links to the approved water-loss filings.

The policyholder letter outlining policy contract language changes will:

- Clarify policyholder responsibilities following a loss related to emergency and permanent repairs
- Encourage policyholders to provide prompt notice of loss so Citizens can inspect damage before permanent repairs are made
- Delineate between reasonable emergency measures and permanent repairs by setting allowances prior to Citizens inspection or approval
- Facilitate prompt claims handling services
- Provide contact information (Claims hotline, CCC phone number, adjuster details) as a resource for questions and assistance.

In July, a direct-mail postcard started going out to affected policies reminding them about the policy language changes and advising them to review their policy or contact their agent for more information.



Product Change Communications

Improvements to the policy declarations packet help to reinforce the policy change communications and provide pertinent information to policyholders including:

- A policyholder ID card and claims reporting information
 - Starting this month, all personal lines policyholders who request an agent of record change receive an updated policyholder ID card in with their updated declarations page
- Documents within the policy declarations packet are going to be reordered to move the notifications of change to the front of the packet, immediately following the ID card and in front of the invoice.
- Beginning in November, an informational brochure explaining what an assignment of benefits is, what happens when an AOB is signed, likely scenarios where they might encounter AOBs, potential pitfalls, associated AOB costs and AOB fraud red flags.



Industry Stakeholder and Partner Communications



April 2016

Citizens Launches "Call Citizens First" Education Campaign

Citizens Property Insurance Corpora education campaign that highlights i Citizens immediately following any p factors increase property insurance of

"Calling Citizens first benefits our po Gardner, Chairman of Citizens' Boar

The campaign includes policyholder that Citizens is on call 24/7 to assist (

To read the entire article please click here

market (not named Citizens), and a market that is dedicated to the independent agent distribution model.

About the author. William Stander is executive director of the Florida Properly & Casually Association (FeA), which represents Florido-based meinsurers to fester and promate a healthy and competitive Florida insurance market. Through its lobbying and communications team, the FPCA works to educate Florida lawmokers, regulators and homeowners on issues and policies that affect property and cossulty insurance. The organization is reconized as a source for timely information on insurance legislation and regulation, as well. For more information, please visit www.pcoonline.org.

INFORMED CITIZENS

Citizens Launches "Call Citizens First" Education Campaign

Citizens Property Insurance Corporation recently announced the launch of Call Citizens First, a multifaceted customer education campaign that highlights improved claims handling and encourages conversations about the benefits of contacting Citizens immediately following any property loss. Call Citizens First also explains to customers how fraud, abuse and other factors increase property insurance costs.



Have a Claim? Call 866.411.2742 Call Citizens First

"Calling Citizens first benefits our policyholders by keeping them in the driver's seat when they have a claim," said Chris Gardner, Chairman of Citizens' Board of Governors.

The campaign includes policyholder mailings, social media messages and additional public outreach to drive home the message that Citizens is on call 24/7 to assist policyholders any time, day or night.

In February, all new and renewal personal lines policyholders began receiving a Citizens ID card with heir policy declaration packets. The wallet-sized card includes policy and agent information, along with phone numbers for the Citizens Claims Hotline and Customer Care Center. A brochure explaining the claims reporting process also is included. The brochure provides an overview of what to expect once a claim has been filed and also is available in English and Spanish at variable in English and Spanish at

"Recovering from a property loss is difficult for anyone," said Christine Ashburn, Citizens' Vice President of Communications, Legislative and External Affairs. "Call Citizens First aim to ensure a policyholder's first call gets everything on the right track by putting them in touch with a Citizens representative who can start the process of making sure their citizens is handled professionally, efficiently and correctly from start to finish."

The Call Citizens First campaign is especially relevant given the recent flood of water-damage claims and associated litigation in South Florida. Water-loss claims in the region account for more than half of every premium dollar Citizens collects. Although concentrated in South Florida, this problem also is spreading throughout the state.

To ensure that repairs are made correctly and in a timely manner, customers should call Citizens first



The Latin American Associ-

ation of Insurance Agencies

Broward Chapter was found-

The LAAIA strives to protect the rights of its members

through education, informa-

tion, networking, and active

participation in the political

ed in September 2010

Have you heard about our new Facebook group, available for members only?

It is fun, easy, and a great place for encouragement, enlightenment, and to celebrate successes and events with each other. You can also bring your questions and/or seek help with situations or struggles you may be having.

It's another privilege of membership!

If you are a Broward LAAIA member, then search for the Broward Chapter of LAAIA closed group in Facebook and click on **JOIN**.



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Grassroots Action and Information Network

www.FloridaChamber.com

Thanks to unscrupulous home repair vendors and plaintiff trial lawyers who take control of a homeowner's ginsurance policy, inflate claims and sue insurance companies, property insurance rates are going up an

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The rate increase is further e scamming Floridians and no

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The Florida Chamber's Consum to lose control of their insurance

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TODAY'S TOP STORIES

Magazine says Fla. is second-best state for business

Chief Executive magazine's annual list put Texas in the top "best for business" category, but No. 2 Fla. "continued to steadily edge up in qualitative measures." Read more.

Citizens tells owners about new claims restrictions

Coverage by the Fla.-owned insurer changes July 1, and Citizens says it will educate policyholders. Emergency repairs, for example, cap out at \$3,000 after that. Read more.



Industry Stakeholder and Partner Communications

- Citizens is actively working with agent association and industry stakeholder groups to publish timely newsletter articles featuring the *Call Citizens First* campaign.
 - Recent policy contract language changes, which go into effect for all HO-3, HO-6 and DP-3 policies July 1, were highlighted in monthly newsletter and industry stakeholder emails that reached approximately 107,500 readers.
- As a follow up to in-person briefings with legislative and cabinet staff in early May, an
 informational webinar on the recent policy contract language changes was held for
 legislative offices in June. This cost-effective outreach allows Citizens to provide
 legislators and staff with timely program updates and pertinent information affecting
 their constituents.
 - Additional webinars for legislative and cabinet staff are being scheduled during October to address recent changes approved by the Office of Insurance Regulation in Citizens' 2017 rate filings.

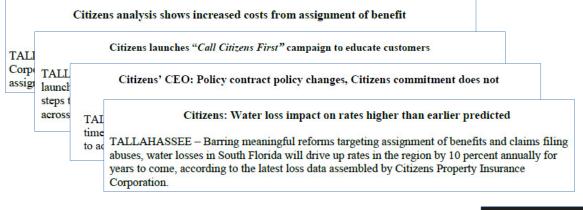


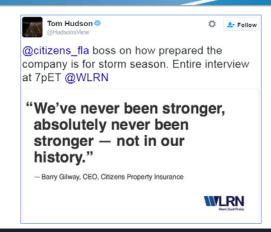
Agent Communications

- Agents participate in increasing awareness of Call Citizens First by distributing
 printed educational brochures that outline the claims reporting process and explain
 what customers can expect once a claim has been filed. Citizens participated in agent
 association conferences this summer to provide agents an opportunity to see the
 materials printed and tell them how to order copies for their offices.
- Agents can provide new and renewal policyholders with a copy of an identification card at the point of sale for use until the policyholder receives their personalized card with their declarations packet.
 - Starting this month, all personal lines policyholders who request an agent of record change receive an updated policyholder ID card in with their updated declarations page.
- A Call Citizens First information resource page is available on the Agents website to provide a one-stop shop for Call Citizens First materials. This page is continually updated to provide the most relevant information to Citizens' agents.
 - The page also is mirrored on the Public site to ensure accessibility for nonagent interested stakeholders.



Press Materials







Citizens launched a campaign earlier this year to encourage homeowners to report a loss as soon as they know there might be damage. Call Citizens First, the insurer said, ensures it can promptly inspect any damages before permanent repairs are made. Currently, however, Citizens said it is receiving first notice of loss for non-weather water losses an average of more than 30 days after the loss occurs and, in many cases, is not informed of the loss until after repairs have been made. This delay is accelerating lingation, according to Citizens, which in now receives an average of 500 new haveuits a month.





McCarty said he's eager to see whether new policy language approved for Citizens and most other insurance companies spelling out policyholders' claims reporting responsibilities can help rein in costs. Citizens "should be applauded" for its new public relations program urging customers to "call Citizens first," he said.



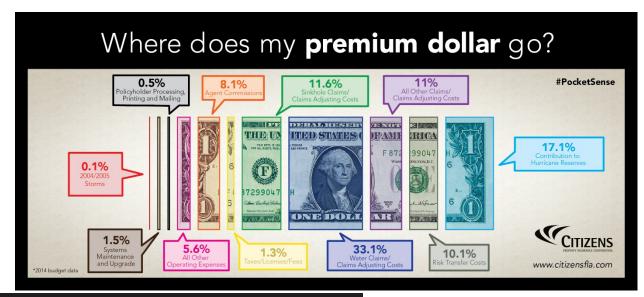
Press Materials

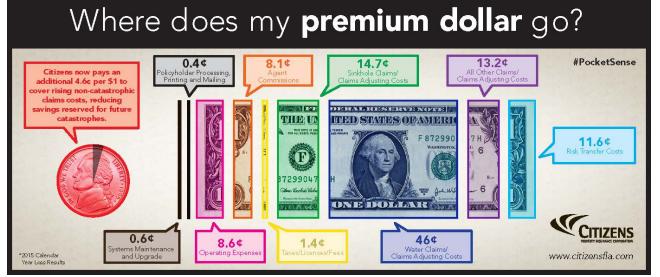


- Through opinion editorials, press releases and media interviews, Citizens continues to inform stakeholders about recent policy contract language changes, explains the impact of continued water losses and increased assignment of benefits abuse on rates.
- In support of its 2017 annual rate filing, Citizens published a press release and media kit in the News section of www.citizensfla.com. The kit included a breakdown of rate indications by territory and county, FAQs and an updated Where does my premium dollar go? infographic.
- For the first time, Citizens has partnered with Florida Public Broadcasting Stations to inform Floridians about current weather conditions and precautions. This partnership has the potential to reach 99 percent of Floridians during hurricane season to promote storm readiness and remind our policyholders to call Citizens first if they have a potential claim.



Threats to Financial Strength - Statewide



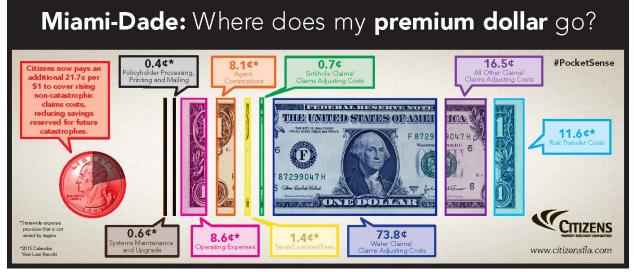




Threats to Financial Strength – Miami-Dade

2014





2015



Fraud Awareness

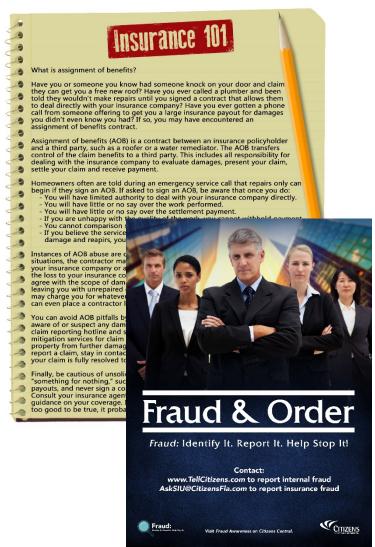




If you are aware of property insurance fraud involving a Citizens policy or claim, submit a report online through the *Report Suspected Fraud* topic on our <u>Contact Us</u> page, or contact Citizens' Special Investigations Unit toll-free at 855.748.8596.









Fraud Awareness

- Citizens is continuing efforts to educate all audiences about the how fraud and assignment of benefits abuse affects rates and causes delays in claims resolution through brochures, infographics and opinion editorials.
- Customers are empowered through information and educational resources to understand insurance fraud is a serious crime. Fraudulent claims hurt policyholders who must shoulder the burden of higher rates. Florida law requires that losses within a particular geographic territory be paid by policyholders within that territory. Everyone plays a part in stopping fraud.
- Citizens has a responsibility to policyholders, agents, employees and all Floridians to fight property insurance fraud. By providing practical advice and tips on identifying fraud, Citizens rallies support behind the mission.



Managed Repair Program

- Citizens is working on developing a customer focused Managed Repair Program (MRP) comprised of two components: Mitigation/Emergency Services and Managed Repair.
 - Mitigation/Emergency Services will be offered to eligible claimants at FNOL
 - Services will be provided up to \$3,000 or 1% of Coverage A limit, until coverage is determined for all causes of loss that require mitigation
 - Repairs made under these services will be considered temporary and will not incur a deductible
 - Managed Repair focuses solely on permanent repairs
 - Citizens and the insured mutually agree to enter the program
 - Repairs are completed once the MRP is invoked to return the property to pre-loss condition
 - Any policy deductible is applied to permanent repairs



Legislative Strategy

- AOB reform is Citizens' top legislative priority for 2017
- Citizens will continue working with the Consumer Protection Coalition
- Specifically, Citizens' legislative strategy includes:
 - Prohibiting vendors working under an assignment of benefits (or any variation) from seeking fees under the one-way attorney fee statute;
 - Creating statutory standards for an assignment of benefits to be valid; and
 - Support efforts to license and regulate water damage restorers and/or the adoption of standards of practice for water damage mitigation in Florida.