

COLLEGE OF BUSINESS

Dr. William T. Hold/The National Alliance Program for Risk Management & Insurance

CITIZENS EXPOSURE REDUCTION AND DEPOPULATION OPPORTUNITIES

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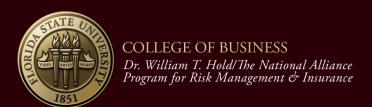
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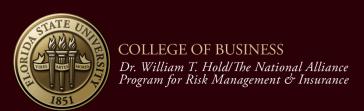
Scope of Work

Identify and evaluate a set of recommendations that can be implemented to further reduce Citizens' exposure and increase participation of private market insurers.



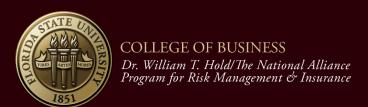
Research, Analysis, and Formulation

- Review Citizens' past depopulation efforts and the efforts of other state residual markets
- Conduct extensive market research and identify hindrances
- Interview interested parties and stakeholders
- Collect and analyze data
 - Florida market analysis
 - Hurricane modeling and takeout policy strategy analysis
 - Citizens' closed claims analysis



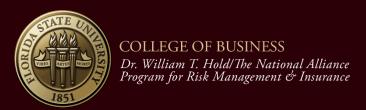
Hindrances

- Catastrophic Risk Exposure
- Information and Understanding
- Adequate Investment Returns for Investors
- Legislative, Regulatory, and Administrative Actions
- Third-Party Involvement, Litigation, and Fraud
- Rates
- Affordability

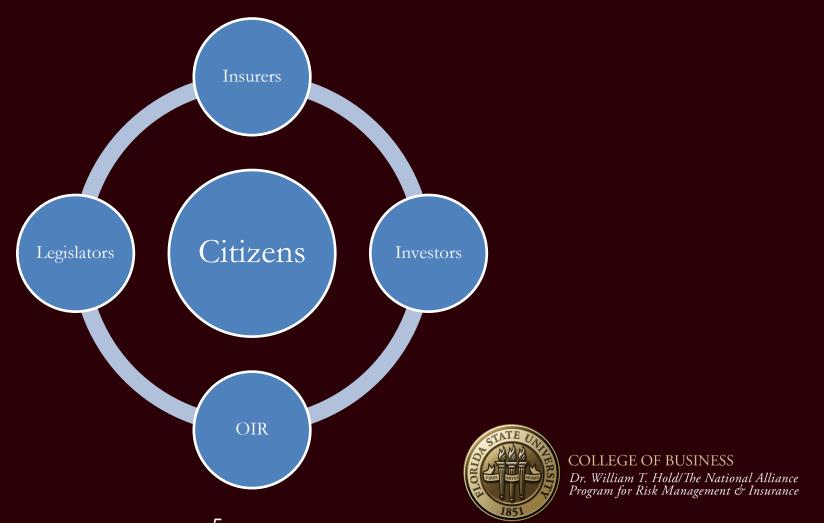


Categories of Ideas and Approaches

- Category 1 Attracting Investors
- Category 2 Loss Control
- Category 3 System Efficiencies
- Category 4 Data Quality, Analytics, and Transparency
- Category 5 Financial Solvency
- Category 6 Rating Reform
- Category 7 Miscellaneous

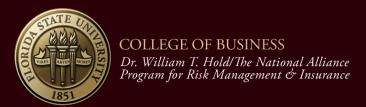


Gather Information - Host Workshops



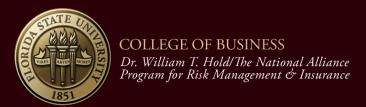
Initial Steps – Increase Attractiveness of Market

- Mitigate Catastrophe Risk
 - Improve building codes (Approach 2.2)
 - Require proof of ability to secure insurance on new construction in high-risk areas (Approach 7.3)
- Increase Availability of Information on Florida Market
 - Create database of residential properties (Approach 4.1)
 - Develop new methodologies to evaluate insurer risk profiles (Approach 5.2)
 - Conduct regular stress testing (Approach 5.3)
- Encourage New Entrants (Approach 1.1)



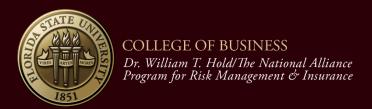
Initial Steps – continued

- Improve the Environment
 - Utilize different claims settlement processes (Approach 3.2)
 - Create comprehensive fraud database (Approach 7.2)
 - Update or eliminate mandatory mitigation credits (Approach 6.3)



Share Information - Meet with Investors/Insurers

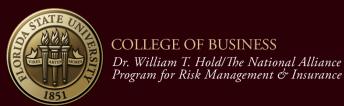
- Provide updates on market improvements
 - Citizens' operational changes
 - Improvements in data availability
 - Private market strength
 - Legislative and/or administrative changes
- Present strategies to private market insurers/investors
 - Policy portfolio options
 - Impact on insurer overall risk and profitability



Next Steps – Citizens*

- Continue to Improve the Quality of Existing Policies**
 - Require policyholders to engage in loss control; continue to expand number of inspections (Approach 2.1)
 - Expand and promote managed repair program (Approach 3.1)
- Encourage Exit of Existing Policies
 - Change takeout program to 'push' approach (Approach 5.1)
 - Work to keep policies taken out from returning (Approach 7.1)
- Reduce the Inflow of New Policies
 - Modify or eliminate glidepath (Approach 6.1)
 - Limit new and renewing policyholder eligibility to at least 15% rate requirement (Approach 6.2)

^{**} These approaches can occur simultaneously with steps taken to improve the attractiveness of the private market.



^{*} Some of these approaches will require a legislative change.

Final Steps

- Create marketing campaign to educate homeowners (Approach 6.4)
 - True cost of catastrophe exposure
 - Changes to Citizens/private market
 - Benefits of private market insurers/investors
- Create state-level program to address residential property insurance affordability (Approach 7.4)



Questions?

