

Identity & Access Management (IAM) Update

Sarah Harrell • ISAC – August 2020

Business Objectives

“Identity is the new perimeter”

IAM is: *“Providing the right people with the right access at the right time, PLUS predicting their need for access and detecting and responding if their access is inappropriate”*



Users' Identities
Normalize and manage Life Cycles



Users' Access
Control and detect interactions with information and other assets

Reduce Cybersecurity Risk

- Streamline the provisioning and de-provisioning of users and better manage user and systems identity access privileges to reduce the risk of unauthorized access.

Ensure regulatory Compliance

- Improve visibility to compliance through better analytic capabilities
- Reduce risk of non-compliance by reducing the number of known risk items. For example, removing manual processing and workflows related to IAM through process automations.

Enhance User Experience and Productivity

- Improve service-levels and business user satisfaction pertaining to on-boarding, off-boarding, and other provisioning requests.
- Avoid delays in users' ability to access the resources they need and have permission to access.

Improve Operational Efficiency

- Remove process inefficiencies such as manual processes and approvals that cause delays in providing user access.

Facilitate Digital Innovation

- Streamline the IAM system to quickly and securely integrate with or implement cloud platforms, applications and other services.

❖ **GARTNER ENGAGEMENT (COMPLETED Q4 2019)**

- 12-WEEK ENGAGEMENT; 3 DELIVERABLES: 1) STRATEGY VALIDATION 2) GAP ANALYSIS W/ RECOMMENDATIONS 3) IMPLEMENTATION ROADMAP
- IDENTIFIED 53 FUNCTIONAL GAPS WITH 23 RECOMMENDATIONS IN THE FOLLOWING 3 KEY AREAS:
 - AUTHENTICATION – THE ACT OF VALIDATING THAT USERS ARE WHO THEY CLAIM TO BE.
 - ADMINISTRATION MANAGEMENT – THE CONTINUOUS MANAGEMENT OF USER IDS AND ROLES THROUGH THEIR LIFECYCLE.
 - ACCESS MANAGEMENT – OVERSIGHT OF WHO CAN ACCESS WHAT RESOURCE BASED ON THEIR ROLE AND NEED TO KNOW BASIS.

❖ **PHASED EXECUTION OF IMPLEMENTATION ROADMAP INITIATIVES**

- KELLY BOOTEN IS THE EXECUTIVE SPONSOR; WITH ROBERT SELLERS AND ADITYA GAVVALA AS PROGRAM OWNERS.
- PROJECTED 3-4-YEAR PROGRAM DURATION WITH PROJECTED IMPLEMENTATION COSTS OF ~\$7.3M (GARTNER'S PRO-FORMA ESTIMATE)
- CONDUCT CHECKPOINTS EVERY 12-18 MONTHS DUE TO THE QUICKLY EVOLVING IAM INDUSTRY/LANDSCAPE AND RELATED TOOLS
 - FIRST CHECKPOINT IS UNDERWAY BASED ON INDUSTRY INTEL RE: AN EMERGING TREND FOR TOOL(S) CONVERGENCE
 - AN INTERNAL ASSESSMENT, FOLLOWED BY A 3RD PARTY VALIDATION, WILL BE CONDUCTED TO DETERMINE NEXT STEPS
- THE FIVE (5) PROGRAM INITIATIVES MAY RUN IN PARALLEL AND/OR OVERLAP, BASED ON DEPENDENCIES OR CONSTRAINTS
 - ✓ **MULTI-FACTOR AUTHENTICATION (MFA) IMPLEMENTATION**
 - ✓ **PRIVILEGED ACCESS MANAGEMENT (PAM) TOOL, PROCUREMENT AND IMPLEMENTATION**
 - ✓ **IDENTITY ADMINISTRATION AND AUTHORIZATION (IAA) TOOL, PROCUREMENT AND IMPLEMENTATION**
 - ✓ **ACCESS MANAGEMENT (AM) TOOL, PROCUREMENT AND IMPLEMENTATION**
 - ✓ **FEDERATED SERVICES, IMPLEMENTATION**
- AS WITH ANY MULTI-YEAR PROGRAM, THE IMPLEMENTATION TIMELINE IS BASED ON KNOWN INFO TODAY AND WILL BE RECALIBRATED AS THE PROGRAM PROGRESSES

