

SUMMARY OF FINANCIAL POSITION AND OPERATIONS

(\$000s omitted)

					nsc	olidated					Personal Lines Account										
	Dece	ember 2019	Dec	ember 2018	Βι	udget 2019	,	YOY Var	Вι	udget Var		Dece	mber 2019	Dec	ember 2018	Bu	dget 2019	Υ	OY Var	Bu	dget Var
Operations:																					
Direct written premium	\$	876,560	\$	868,417	\$	848,172	\$	8,142	\$	28,387		\$	558,477	\$	527,770	\$	545,914	\$	30,707	\$	12,563
Ceded written premium:																					
Depopulation		(9,328)		(17,896)		(21,271)		8,568		11,943			(6,035)		(6,164)		(5,478)		129		(556)
FHCF		(133,602)		(146,151)		(134,782)		12,548		1,180			(66,114)		(67,128)		(67,156)		1,015		1,043
Private reinsurance		(94,639)		(88,409)		(100,000)		(6,231)		5,361			(18,395)		-		-		(18,395)		(18,395)
Net earned premium		616,075		622,976		597,087		(6,901)		18,989			443,643		437,674		455,902		5,969		(12,258)
Net losses incurred		331,849		466,995		330,232		(135,146)		1,617			236,326		287,075		279,320		(50,749)		(42,994)
Net LAE incurred		168,112		222,717		103,202		(54,605)		64,911			150,582		198,275		88,113		(47,693)		62,468
Other underwriting expenses		89,152		87,700		87,485		1,452		1,666			55,093		52,862		54,333		2,231		761
Administrative expenses		124,021		126,262		138,040		(2,241)		(14,019)			78,944		76,715		88,668		2,229		(9,724)
Net investment income		180,826		134,228		117,962		46,598		62,864			68,569		44,869		37,141		23,700		31,428
Net income (loss)	\$	86,329	\$	(151,350)	\$	59,572	\$	237,679	\$	26,758		\$	(6,861)	\$	(135,861)	\$	(14,676)	\$	129,000	\$	7,815
Assets, Liabilities and Surplus:	•	0.070.000	•	0.050.705			•	(070 450)				•	0.044.400	•	0.400.050			•	(404.057)	_	
Cash and invested assets	\$	8,878,282	\$	9,250,735			\$	(372,453)				\$	2,941,402	\$	3,133,359			\$	(191,957)		
Net loss reserves		393,658		378,951				14,707					263,051		262,329				722		
Net LAE reserves		307,917		360,843				(52,925)					242,435		278,499				(36,064)		
Net unearned premium		446,487		423,572				22,915					287,841		263,550				24,291		
Bonds and interest payable		1,355,414	•	1,712,061			•	(356,648)				•	423,534	•	568,698			•	(145,164)		
Surplus	\$	6,317,933	\$	6,230,729			\$	87,204				\$	1,747,896	\$	1,755,547			\$	(7,651)		
Policy Metrics: Policies inforce		442,196		427,395		425,736		14,801		16,460			322,790		304,536		314,474		18,254		8,316
Policies serviced		447,433		441,066		435,026		6,367		12,407			326,675		310,983		318,857		15,692		7,818
Cash flows: Cashflow from operations	\$	(13,549)	\$	(525,474)			\$	511,925				\$	(59,882)	\$	(277,857)			\$	217,975		
Cashflow from investing	•	328,016	·	316,169			·	11,847				·	281,348	•	242,453				38,895		
Cashflow from financing		(331,058)		(260,092)				(70,966)					(134,892)		(112,199)				(22,693)		
Operating metrics:																					
Direct loss ratio		61.8%		53.9%		39.7%		7.9%		22.1%			78.6%		82.5%		53.4%		-3.9%		25.2%
Direct LAE ratio		19.0%		30.8%		12.4%		-11.8%		6.6%			30.2%		40.5%		16.8%		-10.3%		13.4%
Underwriting expense ratio		10.2%		10.1%		10.3%		0.1%		-0.1%			9.9%		10.0%		10.0%		-0.2%		-0.1%
Administrative expense ratio		14.1%		14.5%		16.3%		-0.4%		-2.1%			14.1%		14.5%		16.2%		-0.4%		-2.1%
Expense ratio		24.3%		24.6%		26.6%		-0.3%		-2.3%			24.0%		24.6%		26.2%		-0.6%		-2.2%



SUMMARY OF FINANCIAL POSITION AND OPERATIONS

(\$000s omitted)

		Commercial Lines Account							Г		Coastal Account								
	Dece	ember 2019	Dec	ember 2018	Budget 2019		YOY Var	Budg	jet Var		December 2019	Dec	ember 2018	Bu	dget 2019	Y	OY Var	Bud	dget Var
Operations:																			
Direct written premium	\$	11,972	\$	14,665	\$ 11,551	\$	(2,694)	\$	420	5	\$ 306,111	\$	325,981	\$	290,707	\$	(19,871)	\$	15,404
Ceded written premium:																			
Depopulation		(7)		(51)	(398))	44		392		(3,286)		(11,681)		(15,394)		8,394		12,108
FHCF		(2,468)		(4,494)	(3,447))	2,026		979		(65,021)		(74,528)		(64,179)		9,507		(842)
Private reinsurers		-		-	-		-		-		(76,245)		(88,409)		(100,000)		12,164		23,755
Net earned premium		10,477		13,020	9,898		(2,543)		579		161,955		172,281		131,286		(10,326)		30,668
Net losses incurred		7,601		35,408	1,728		(27,807)		5,873		87,922		144,512		49,184		(56,590)		38,738
Net LAE incurred		3,722		(1,706)	103		5,428		3,619		13,809		26,149		14,986		(12,340)		(1,177)
Other underwriting expenses		1,643		1,963	1,579		(320)		64		32,416		32,875		31,574		(460)		842
Administrative expenses		1,695		2,140	1,896		(445)		(201)		43,382		47,407		47,476		(4,025)		(4,094)
Net investment income		48,962		37,762	32,739		11,199		16,223		63,295		51,597		48,082		11,699		15,213
Net income (loss)	\$	44,838	\$	12,941	\$ 37,424	\$	31,897	\$	7,414	5	\$ 48,352	\$	(28,430)	\$	36,823	\$	76,782	\$	11,529
Assets, Liabilities and Surplus: Cash and invested assets	\$	1,909,325	\$	1,903,587		\$	5,738			Ş	\$ 4,027,555	\$	4,213,789			\$	(186,234)		
Net loss reserves		42,815		57,935			(15,120)				87,792		58,687				29,105		
Net LAE reserves		10,709		12,050			(1,341)				54,774		70,295				(15,521)		
Net unearned premium		5,801		6,782			(980)				152,844		153,240				(396)		
Bonds and interest payable		66,894		89,822			(22,928)				864,985		1,053,541				(188,556)		
Surplus	\$	1,796,507	\$	1,751,599		\$	44,908			5	\$ 2,773,530	\$	2,723,583			\$	49,947		
Policy Metrics: Policies inforce		738		923	648		(185)		90		118,668		121,936		110,614		(3,268)		8,054
Policies serviced		738		933	681		(195)		57		120,020		129,150		115,488		(9,130)		4,532
Cash flows:																			
Cashflow from operations	\$	29,101	\$	(4,326)		\$	33,427			5	\$ 17,232	\$	(243,291)			\$	260,523		
Cashflow from investing		(13,245)		(17,829)			4,584				59,913		91,545				(31,632)		
Cashflow from financing		(21,816)		(17,880)			(3,936)				(174,350)		(130,013)				(44,337)		
Operating metrics: Direct loss ratio		83.4%		168.4%	12.9%	1	-85.0%		70.5%		31.7%		4.8%		16.6%		26.9%		15.1%
Direct LAE ratio		30.0%		-11.4%	0.8%	,	41.4%		29.2%		-1.1%		18.3%		5.1%		-19.4%		-6.2%
Underwriting expense ratio		13.7%		13.4%	13.7%		0.3%		0.1%		10.6%		10.1%		10.9%		0.5%		-0.3%
Administrative expense ratio		14.2%		14.6%	16.4%	,	-0.4%		-2.3%		14.2%		14.5%		16.3%		-0.4%		-2.2%
Expense ratio		27.9%		28.0%	30.1%)	-0.1%		-2.2%		24.8%		24.6%		27.2%		0.1%		-2.4%



STATEMENTS OF OPERATIONS

Revenue:

Direct premiums written
Change in direct unearned premium

Direct earned premium

Ceded premiums written - Depopulation

Ceded premiums written - FHCF

Ceded premiums written - Private reinsurance

Change in ceded unearned premium

Ceded earned premium

Net earned premium

Losses and Loss Adjustment Expenses:

Losses

Direct losses paid

Change in direct case loss reserves

Change in direct IBNR loss reserves

Ceded losses incurred

Losses incurred

Loss adjustment expenses

Direct D&CC paid

Direct A&O paid

Change in direct case LAE reserves

Change in direct IBNR LAE reserves

Ceded LAE incurred

LAE incurred

Net losses and LAE incurred

Underwriting and Administrative Expenses:

Producer commissions

Taxes and fees

Other underwriting expenses

All other administrative expenses

Underwriting and administrative expenses

Underwriting income (loss)

Net Investment Income:

Net interest income (expense)

Investment income earned

Interest expenses

Net interest income (expense)

Realized capital gains (losses)

Net investment income

Other income (expense)

Net income (loss)

Consolidated

Personal Lines Account

	Twelve mo	nths e	nded		ended		
Daa	ombor 24, 2040	Doo	bar 24 2049	Daa	ambar 24, 2040	Do	box 24, 2049
Dec	ember 31, 2019	Dec	ember 31, 2018	Dec	ember 31, 2019	Бе	cember 31, 2018
\$	876,559,612 (15,765,074) 860,794,538	\$	868,417,110 16,338,824 884,755,934	\$	558,477,481 (23,972,811) 534,504,670	\$	527,770,361 (14,332,090) 513,438,271
	(9,327,580) (133,602,467) (94,639,245)		(17,895,686) (146,150,838) (88,408,617)		(6,034,633) (66,113,542) (18,394,693)		(6,163,935) (67,128,194)
	(7,149,771) (244,719,063)		(9,324,785) (261,779,926)		(318,336)	_	(2,471,652) (75,763,781)
	, , ,		, , , ,		, , , ,		, , , ,
\$	616,075,475	\$	622,976,008	\$	443,643,466	\$	437,674,490
\$	(748,230,797) 97,214,914 129,073,396 190,093,461	\$	(915,699,135) (135,008,373) 588,655,317 (4,943,011)	\$	(479,253,722) 48,378,343 15,748,066 178,800,932	\$	(553,838,035) (74,421,127) 211,766,752 129,417,412
	(331,849,026)		(466,995,202)		(236,326,381)		(287,074,998)
	(116,352,391) (155,517,958) 23,536,346 88,064,909 (7,843,367)		(96,018,577) (202,456,987) (49,018,970) 83,619,250 41,157,865		(87,306,899) (111,604,979) 16,220,668 23,096,551 9,012,783		(74,040,509) (133,759,399) (32,650,642) 35,759,730 6,416,162
	(168,112,461)		(222,717,419)		(150,581,876)		(198,274,658)
\$	(499,961,487)	\$	(689,712,621)	\$	(386,908,257)	\$	(485,349,656)
	(65,154,697) (11,267,538) (12,729,294) (124,021,292)		(65,113,417) (11,181,078) (11,405,047) (126,262,380)		(39,481,554) (7,435,265) (8,176,497) (78,944,140)	_	(37,236,939) (7,061,179) (8,563,706) (76,715,154)
•	(213,172,821)	•	(213,961,922)	•	(134,037,456)	•	(129,576,978)
\$	(97,058,833)	\$	(280,698,535)	\$	(77,302,247)	\$	(177,252,144)
	225,621,973 (51,621,400) 174,000,573		221,727,170 (63,570,509) 158,156,661		76,472,454 (17,133,390) 59,339,064		78,318,619 (21,256,584) 57,062,035
	6,824,965		(23,928,938)		9,229,520		(12,193,376)
\$	180,825,538	\$	134,227,723	\$	68,568,584	\$	44,868,659
	2,562,659		(4,879,022)		1,872,756		(3,477,863)
\$	86,329,364	\$	(151,349,834)	\$	(6,860,907)	\$	(135,861,348)



STATEMENTS OF OPERATIONS

Revenue:

Direct premiums written

Change in direct unearned premium

Direct earned premium

Ceded premiums written - Depopulation

Ceded premiums written - FHCF

Ceded premiums written - Private reinsurance

Change in ceded unearned premium

Ceded earned premium

Net earned premium

Losses and Loss Adjustment Expenses:

Losses

Direct losses paid

Change in direct case loss reserves

Change in direct IBNR loss reserves

Ceded losses incurred

Losses incurred

Loss adjustment expenses

Direct D&CC paid

Direct A&O paid

Change in direct case LAE reserves

Change in direct IBNR LAE reserves

Ceded LAE incurred

LAE incurred

Net losses and LAE incurred

Underwriting and Administrative Expenses:

Producer commissions

Taxes and fees

Other underwriting expenses

All other administrative expenses

Underwriting and administrative expenses

Underwriting income (loss)

Net Investment Income:

Net interest income (expense)

Investment income earned

Interest expenses

Net interest income (expense)

Realized capital gains (losses)

Net investment income

Other income (expense)

Net income (loss)

Commercial Lines Account

Coastal Account

	Twelve mo	nths e	nded	Twelve months ended						
Dece	ember 31, 2019	Dec	ember 31, 2018		Dec	ember 31, 2019	Dec	ember 31, 2018		
	,					,				
\$	11,971,532 1,021,170 12,992,702	\$	14,665,266 3,076,264 17,741,530		\$	306,110,599 7,186,567 313,297,166	\$	325,981,483 27,594,650 353,576,133		
	(6,754) (2,468,014)		(51,213) (4,494,332)			(3,286,193) (65,020,911) (76,244,552)		(11,680,538) (74,528,312) (88,408,617)		
	(40,851)		(175,787)			(6,790,585)		(6,677,346)		
	(2,515,619)		(4,721,332)			(151,342,241)		(181,294,813)		
\$	10,477,083	\$	13,020,198		\$	161,954,925	\$	172,281,320		
\$	(22,721,076)	\$	(50,663,468)		\$	(246,256,000)	\$	(311,197,632)		
	16,197,649		(17,094,094)			32,638,922		(43,493,152)		
	(4,277,400)		38,268,750			117,602,730		338,619,814		
	3,199,981 (7,600,846)		(5,919,359)			8,092,547		(128,441,064)		
	(7,000,046)		(35,406,171)			(87,921,801)		(144,512,034)		
	(955,850)		(1,092,573)			(28,089,641)		(20,885,495)		
	(4,106,894)		(3,146,886)			(39,806,084)		(65,550,702)		
	1,091,909		(2,082,054)			6,223,769		(14,286,274)		
	89,003		8,323,255			64,879,355		39,536,265		
	159,999		(295,968) 1.705.774			(17,016,149)		35,037,671		
	(3,721,833)		,,			(13,808,750)		(26,148,535)		
\$	(11,322,679)	\$	(33,702,397)		\$	(101,730,551)	\$	(170,660,569)		
	(1,302,402)		(1,586,137)			(24,370,741)		(26,290,341)		
	(165,418)		(204,262)			(3,666,855)		(3,915,636)		
	(174,853)		(172,142)			(4,377,944)		(2,669,199)		
	(1,694,972)		(2,139,804) (4,102,345)			(43,382,180) (75,797,720)		(47,407,422) (80,282,598)		
\$	(4,183,241)	\$	(24,784,544)		\$	(15,573,346)	\$	(78,661,847)		
			, , , ,			,		, , , ,		
	50,745,609		47,072,373			98,403,909		96,336,178		
	(2,706,107)		(3,357,338)			(31,781,903)		(38,956,587)		
	48,039,502		43,715,035			66,622,006		57,379,591		
	922,087		(5,952,790)			(3,326,642)		(5,782,773)		
\$	48,961,589	\$	37,762,245		\$	63,295,364	\$	51,596,818		
	59,929		(36,350)			629,974		(1,364,810)		
\$	44,838,277	\$	12,941,351		\$	48,351,992	\$	(28,429,839)		



ADMINISTRATIVE EXPENSES

Twelve months ended

	De	cember 31, 2019	De	ecember 31, 2018	20	019 Budget
Colorina	Φ.	00 705 050	•	00 000 150	Φ.	04 555 760
Salaries	\$	92,735,858	\$	90,909,159	\$	94,555,768
Employee Benefits		19,551,356 6,655,688		19,764,926 6,583,944		22,169,258 7,111,855
Payroll Taxes Contingent Staffing		61,716,247		92,862,183		93,940,174
Subscriptions and Dues		809,121		791,558		1,627,545
Bank Charges		197,752		206,193		228,728
Depreciation		2,791,496		3,908,194		2,807,043
FMAP Funding		(151,953)		(156,602)		(264,495)
Insurance		663,415		890,583		861,405
		2,162,137		1,221,667		1,267,000
Legal				2,472,313		2,726,466
Operations And Maintenance Miscellaneous		2,202,157		, ,		2,720,400
		38,285		(10,022)		-
Operating Supplies		216,703		248,263		287,192
Computer Hardware		1,701,981		2,943,739		2,217,861
Postage		284,081		333,232		638,629
Printing Produces Face Calledted		42,810		39,376		341,154
Producer Fees Collected		(616,622)		(631,275)		(684,500)
Professional Services		6,964,229		9,462,438		12,425,151
Recruiting		368,972		389,807		749,658
Rent		7,168,232		7,835,570		7,488,441
Software Maintenance and Licensing		17,254,959		18,053,736		18,873,678
Telecommunications		2,850,753		3,173,355		2,900,300
Training		923,638		787,189		1,144,293
Travel		1,527,835		2,891,715		1,765,544
ULAE Expense		104,037,836)		(138,708,861 <u>)</u>		(137,137,928)
Total Administrative Expense	\$	124,021,294	\$	126,262,380	\$	138,040,220